POA Human Resource Statistics

"We need to invest more in our Human Assets as well as our Infrastructure Capital."

Staff to Management Ratio

Recommended ratio: 7:1

Maximum effective ratio: 10:1

Actual POA ratio: 8:1 (9:1 with seasonal labor)

Ratio calculated as number of direct reports to a supervisor or manager.

As of 7/1/2021

\$13.29/hour

Current Arkansas Livable Wage Single Adult, no children

- · Minimum wage doesn't cover basic needs.
- · Livable wage covers basic life essentials.
- Federal livable wage goal = \$15/hour

Minimum Wage Increase Impacts:

- Minimum wage 2021 = \$11.00/hour
- 38.4% of staff receive minimum wage
- Next pay grade gets 3-5% more than previous level
- This increase impacts the first 5 pay grades (min.)

\$1 increase = \$1.5M added annual HR costs

Risk: Staff shortages impact level and quality of services provided.

How do POA job position salaries compare?

Positions at paygrade levels 1-18



Salary Analysis

101 were paid on average 19.7% less

AVERAGE



39 were paid on average 11% more

Based on education, 5+ years experience, certifications, tenure

26

Number of open job positions

30.2%

Percent of new hires that guit within first year

- Most are hourly workers
- Some are seasonal
- Good average = 20-25%

Top Reasons For Leaving

- 1 Found job with better pay
- 2 Don't have the tools/equipment needed to do my job (tools broken/old). Source: Exit surveys

Challenge: Hiring staff when other local employers pay more than minimum wage

Employee Turnover Rate

A measure of employee satisfaction & company culture. Relates to bottom line costs.

- Current POA rate: 12.6%
- Healthy organization's rate: 10-12%

Bureau of Labor & Statistics